

Things to note ...

- How to find a suitable course for you (based on your interests and qualifications)
- Timeline of the application
- Requirements (mandatory and optional), exceptions
- Application process
- Evaluation criteria
- How do I stand out



Motivation Letter

- Be yourself, be unique
- Highlight your academic / work background in the context of the topic of the programme
- Align with EMMJ objectives (networking, international cooperation, mobility, attract talent to Europe, sustainable growth, diversity)
- Focus on impact

Reference Letter(s)

- Profile of the recommender / personal interactions
- Request early (as early as possible)
- **Be clear, concise, and specific**
- Make it easy, provide materials
- Gentle reminders / gratitude



